



## DEPARTMENT OF DEFENSE

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IN REPLY REFER TO:

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U.S. Joint Forces Command (USJFCOM) is, and always has been, at the forefront of the US military's transformation activities.

Even though the concept of military transformation is new to many, the process is not so to USJFCOM, which has actually been transforming itself for the last ten years. Creating an organization like this – one that is focused every day on innovation and experimentation – doesn't happen overnight or by itself. It takes dedication on many levels. From top defense leaders to staff action officers, everyone has responded admirably to this important mission, including our partnerships with the armed services and our multinational allies.

A significant moment in the evolutionary process occurred in October 1999, when U.S. Atlantic Command became USJFCOM, and began to lay the groundwork for what is now coined "transformation." Last year, completing its transition to a purely functional command focused on transformation, USJFCOM shed its geographic area of responsibility (AOR) for a new one – the future.


But we've only just begun.

The Joint Chiefs of Staff Joint Vision 2020 projects that future conflicts will be won with the right technology, applied at the right time, by the right warrior. This makes the issue of technical interoperability – or, even better, seamless interoperability – crucial to the future warfighter. USJFCOM's commitment to joint experimentation and more seamless interoperability will make the Joint Chiefs' vision a reality.

As USJFCOM advances transformation, the partnerships with our key allies will become increasingly important to our work. The establishment of NATO's new Allied Command Transformation (ACT) – formerly Allied Command Atlantic – reflects the Alliance's shared understanding of the importance of a functional command dedicated to transformation and its desire to work closely with the United States, and USJFCOM in particular. Our collective job, our focus, is changing the way the world's military thinks and operates.

Transformation is an ongoing process, one of producing constantly refined products, which requires linking up not only the U.S. armed forces, but allied and partner nations as well. Together, we will build the military capabilities needed to advance freedom and prosperity while dissuading and deterring adversaries in an ever more complex future.

And that future begins at Joint Forces Command.

  
Admiral Edmund P. Giambastiani  
Commander, U.S. Joint Forces Command

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